

Symposium on

IMPLEMENTING COLLABORATIVE GOVERNANCE

MODELS, EXPERIENCES AND CHALLENGES TO FOSTER POLICY COORDINATION, AND TO ENHANCE SUSTAINABLE COMMUNITY OUTCOMES AND PUBLIC VALUE GENERATION

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25th - 26th October 2018

UNIVERSITY OF PALERMO

Department of Political Sciences

	Symposium on "Implementing Collaborative Governance"					
	MAIN PROGRAM					
TIME						
	PLENARY SESSION					
10:00	From coordination to collaboration:					
11:30	Is collaboration possible in a fragmented society?					
	Chair: Elio Borgonovi (Bocconi University, Milan, Italy)					
	Room SPEAKERS					
	Borsellino 10:00 10:10 Welcome to the participants: Carmine Bianchi (University of Palermo, Italy)					
	10:10 - 10:20 Introduction: Elio Borgonovi (Bocconi University, Milan, Italy)					
	10:20 - 10:45 Keynote address: Value creation in public services delivery: implications for collaborative					
	governance. Stephen Osborne (University of Edinburgh Business School, UK)					
	10:45 - 11:10 Presenter: Technology, co-production and co-creation of value. Greta Nasi (Bocconi Universi	ty,				
	Milan, Italy)					
	11:10 - 11:30 Questions & Answers					
11:30 11:45						
11:45 13:15	17 (0 (2222 020010110)					
	TITLE CHAIR					
	Public/Private Partnerships and Network Governance (1) Greta Nasi (Bocconi University, Milan, Italy)					
	Room Papers					
	DEMS - Røhnebæk - Competing Institutional Logics in Public-private Collaboration -Non-profits in harm					
	reduction					
	- Nguyen Minh Doi, Song Ngoc Chung - Public-Private Partnerships in Post-Socialist Urban					
	Governance: Comparative Institutional Change in Leipzig, Shanghai and Ho Chi Minh City					
	- Morales, Meek - Models of Collaborative Governance: Sustainable Solutions to Housing Turnover					
	Challenges in Urban Areas - The City of Los Angeles' Foreclosure Registry Program					

TITLE		CHAIR			
Public Val	ue (1)	Elio Borgonovi (Bocconi University, Milan, Italy)			
Room	Papers				
Falcone	- Noto et al - Fostering Collaborative Governance In Healthcare: The Challenges Of Hospitals' Planning				
_	& Control Systems				
	- Donelli et al - The complicated ba	alance between financial performance and public value: Is			
		wer? The experience of Italian opera houses			
	- Gigli et al - Private Organizations	for Public Value: Insights from the business models of social			
\	enterprises in Italy				
_					
TITLE		CHAIR			
'Wicked' p	problems (1)	Stephen Osborne (University of Edinburgh Business School, Uk			
Room	Papers				
Borsellino	- Minassians, Roy - Applying Gove	rning Networks & Multilevel Scales to Address Wicked Problems			
	- De Kruijf et al - Pension plan char	nges picked up? The impact of pension network decisions on			
	expected retirement age of civil se				
		orative governance: Designing performance management systems in			
	the ASEAN Economic Community				
TITLE		CHAIR			
Performan	ce Management & Governance (1)	William Rivenbark (University of North Carolina at Chapel Hill,			
,		USA)			
Room 7	Papers				
	- Bjurstrøm - Intra-Agency Steering and Inter-Agency Coordination				
	- Rivenbark et al - Measuring Orga	anizational Effectiveness in Italian Local Governments: A Precursor to			
	Collaborative Governance				
X	Siugzdiniene et al - Collaborative	e approach to performance management: a response to complexity			
	challenges				

TITLE		CHAIR	
Linking	Policy Design to Policy implementation (1)	Christoph Knill (Ludwig-Maximilians-Universität - LMU, Munich)	
Room 6	 Steinbacher et al - Conceptualizing the Gopportunity Structures of Vertical Policy Conceptualizing the Gopportunity Structures of Conceptualizing th	Sap between Policy Production and Policy Implementation: Coordination Ilaborative Governance in the Barriers to the Brazilian Digital ent fit the crime: Why the polysemantic nature of regulations	
3:15 4:30		t/Lunch	
4:30	PARALLEL	SESSIONS II	
:00 TITLE		CHAIR	
Public/F	Private Partnerships and Network Governance (2)	Carla Monteleone (University of Palermo, Italy)	
	- Imperiale, Vecco - Determinants of Networks	s policy entity network change and policy learning in China ork Effectiveness: Evidence From The European Cultural ellaborative governance in the South of Italy promotes ole injured at work	
TITLE		CHAIR	
Public ¹	Value (2)	Elio Borgonovi (Bocconi University, Milan, Italy)	
Room Falcone	Ricciardi et al - Public value generation fr systems with the Common-Good DPM ap	f social innovation by civil society as a driver for change. com universities' external interactions: Analysing third mission proach. nance: how co-production contributes to outcomes and	
	systems with the Common-Good DPM applementarion of the Common of the Com	proach.	

		CHAIR		
'Wicked' p	problems (2)	Luca Brusati (Udine University, Italy)		
Room	Papers			
Borsellino	- Akahat, Suttawet - "New Govern	ance" in Thai Bureaucratic Context: Analyzing through Innovative		
-	Processes of Public Healthcare Se	ervice Delivery under Universal Health Coverage (UHC) Policy in		
	Thailand			
	- Vermiglio at al- Collaborative Go	overnance for Disaster risk reduction: Patterns and Prospects		
	- Brusati et al - Governing the Glok	bal Commons: How Can SMEs Be Engaged?		
\				
TITLE		CHAIR		
Performar	ce Management & Governance (2)	Alexander Kochegura (RUDN University. Moscow, Rus		
Room	Papers			
DEMS	- Kochegura - Performance Assess	ment of Regional Governors: Evidence from the Russian Federation		
	- Peters, Bianchi - Patronage and the Public Service: A Dynamic Performance Governance Perspective			
	- Cosenz et al- Blending collaborative governance and dynamic performance management to foster			
		tive governance and dynamic performance management to foster		
	- Cosenz et al- Blending collaborat	tive governance and dynamic performance management to foster		
TITLE	- Cosenz et al- Blending collaborat	tive governance and dynamic performance management to foster energy supply chainsw CHAIR		
	- Cosenz et al- Blending collaborat	tive governance and dynamic performance management to foster energy supply chainsw CHAIR		
	- Cosenz et al- Blending collaborate policy coordination in renewable	tive governance and dynamic performance management to foster energy supply chainsw CHAIR		
Linking Po	- Cosenz et al- Blending collaborate policy coordination in renewable plicy Design to Policy implementation Papers - Gawlowski, Modrzyński - The processing processin	chairs CHAIR (2) Robert Gawłowski (WSB University in Toruń, Poland) rocess of organisation and implementation of local government		
Linking Po	- Cosenz et al- Blending collaborate policy coordination in renewable plicy Design to Policy implementation Papers - Gawlowski, Modrzyński - The processing processin	chair (2) Robert Gawłowski (WSB University in Toruń, Poland)		
Linking Po	- Cosenz et al- Blending collaborate policy coordination in renewable policy Design to Policy implementation Papers - Gawlowski, Modrzyński - The process of Shared Services Centres - a case services - a case servic	chair (2) CHAIR (2) Robert Gawlowski (WSB University in Toruń, Poland) rocess of organisation and implementation of local government study of the Gmina of the City of Toruń (Poland)		
Linking Po	- Cosenz et al- Blending collaborate policy coordination in renewable policy Design to Policy implementation Papers - Gawlowski, Modrzyński - The process Centres - a case services -	chair (2) CHAIR (2) Robert Gawlowski (WSB University in Toruń, Poland) rocess of organisation and implementation of local government study of the Gmina of the City of Toruń (Poland)		
Linking Po	- Cosenz et al- Blending collaborate policy coordination in renewable policy Design to Policy implementation Papers - Gawlowski, Modrzyński - The process of Services Centres - a case services Centres - a case services and contextual factors: the case of	CHAIR (2) Robert Gawłowski (WSB University in Toruń, Poland) rocess of organisation and implementation of local government study of the Gmina of the City of Toruń (Poland) e interplay between performance standards, organizational variak		
Linking Po	- Cosenz et al- Blending collaborate policy coordination in renewable policy Design to Policy implementation Papers - Gawlowski, Modrzyński - The process Centres - a case so and contextual factors: the case of the policy implementation policy	CHAIR (2) Robert Gawłowski (WSB University in Toruń, Poland) rocess of organisation and implementation of local government study of the Gmina of the City of Toruń (Poland) e interplay between performance standards, organizational variate public service providers in Italian water and electricity sectors		
Linking Po	- Cosenz et al- Blending collaborate policy coordination in renewable policy Design to Policy implementation Papers - Gawlowski, Modrzyński - The process Centres - a case so and contextual factors: the case of the policy implementation policy	CHAIR (2) Robert Gawłowski (WSB University in Toruń, Poland) rocess of organisation and implementation of local government study of the Gmina of the City of Toruń (Poland) e interplay between performance standards, organizational variate public service providers in Italian water and electricity sectors ming street level bureaucracy. Challenges for collaborative s. First evidences and lessons learned from the design and		
Linking Po	- Cosenz et al- Blending collaborate policy coordination in renewable policy Design to Policy implementation Papers - Gawlowski, Modrzyński - The program Shared Services Centres - a case services Centres - a case services Centres - a case services Centres - bellegrino et al - Investigating the and contextual factors: the case of the contextual factors of the case	CHAIR (2) Robert Gawlowski (WSB University in Toruń, Poland) rocess of organisation and implementation of local government study of the Gmina of the City of Toruń (Poland) e interplay between performance standards, organizational variable public service providers in Italian water and electricity sectors ming street level bureaucracy. Challenges for collaborative s. First evidences and lessons learned from the design and		

16:00	Coffee Break				
16:15					
16:15	PARALLEL SESSIONS III				
17:45	TITLE				
	Public Value (3) Federico Cosenz (University of Palermo, Italy)				
	Papers - Esposito et al - The effects of leadership on co-destruction of public value: new questions and implications. - Papi et al - Public value and public sector accounting research: a structured literature review. - Savignon, Dicorato - Public value creation in Municipally-Owned Corporations: evidence from the urban waste management sector. TITLE CHAIR				
	Participatory Budgeting Daniel Williams (Baruch College, New York, USA)				
	Borsellino - Russo - Riding in tandem. The metaphor of participatory budget in Italy Williams et al - A Theory of Participatory Budgeting Decision Making as a Form of Empowerment Manes Rossi et al - Citizens as co-producers in local government: experiences with the participatory budget. TITLE CHAIR				
	Solutions for 'hot' problems Elio Borgonovi (Bocconi University. Milan, Italy)				
	Room 7 Papers Ricciardelli et al - Procedures and protocols for managing migration flows. The organizational model of the city of Bari Cataldi - New Public Governance as a state resilience strategy. The Italian Secondo Welfare narrative as a test case Broccardo et al - Smart City governance: Exploring collaborations and actors' work.				

	TITLE		CHAIR
	Network	(Go	vernance (1) James Cornford (University of East Anglia, UK)
	Room		Papers
	Falcone		- Cornford et al - Network Governance as a Structure of Conversations
			- Guarini et al - Bridging, stabilizing or transferring knowledge: how to build trust in collaborative
			networks
			- Fedele et al - Why getting engaged and how? Functional drivers for stakeholder engagement's
			adoption and design.
		\	
	Journal of Management & Governance Room Papers DEMS - Allegrini et al - Does S		CHAIR
			anagement & Governance Session Kirk Emerson (University of Arizona, USA)
			Papers
			- Allegrini et al - Does Stakeholder Engagement Affect Corruption Risk Management?
			- Rajala et al - Challenges of the performance dialogue: examining the hybrid organization.
			- Xavier et al - An Outcome-based Dynamic Performance Management Approach to Collaborative
			Governance in Crime Control: insights from the Malaysian case.
20:30			Symposium banquet
			Grand Hotel Piazza Borsa
			(Via Cartari, 18, 90133 Palermo)
			Only for registered participants and accompanying persons with name tag

E	October 26th					
.5		PARALLEI	L SESSIONS IV	SESSIONS IV		
5 1	TITLE		CHAIR	77		
(Co-creation, Co-production, and stakeholder participation		Gyorgy Hajnal (Corvinus U	Jniversity, Budapest, Hungary)		
T	TITLE Network Gove	Papers - Brown - Critical elements of enablin - Magnussen, Ronning - It takes two co-creation of services with voluntee - Kender, Hajnal - Public service co-policy in East-Central Europe	g environments to foster cop to tango - but who should le ers	oroduction efforts ead? Collaborative innovation and cracies: A comparative case of drug		
1 1	KOOM O /	Papers				
	Room 6	Papers Kuhn - Governance for Sustainability Campra et al- Network among instit Fadda, Rotondo - What combination networks? A fuzzy set qualitative con	tutions. The case of TORINO ons of conditions lead to high	n performance of governance		
	TITLE	 Kuhn - Governance for Sustainability Campra et al- Network among instit Fadda, Rotondo - What combinatio 	tutions. The case of TORINO ons of conditions lead to high	n performance of governance		
T	TITLE	 Kuhn - Governance for Sustainability Campra et al- Network among instit Fadda, Rotondo - What combinatio 	tutions. The case of TORINO ons of conditions lead to high operative analysis of 12 Sard	n performance of governance linian tourist networks		
T I	TITLE	 Kuhn - Governance for Sustainability Campra et al- Network among instity Fadda, Rotondo - What combination networks? A fuzzy set qualitative construction 	cutions. The case of TORINO ons of conditions lead to high mparative analysis of 12 Sard CHAIR Riccardo Mussari (Univers	n performance of governance linian tourist networks ity of Siena, Italy)		

	TITLE			CHAIR		
	Performance Management & Governance in			Roula Masou (ESSCA School of Management, Angers,		
	Universities			France)		
	Room	Papers				
	Falcone	- Masou - Performance-oriented reforms and government accountability				
		- Ruggiero, Mon	fardini - The inte	erdependencies between performance management and co-		
		production: An	explorative analy	ysis in higher education		
		- Zhang et al- Fo	stering Collabor	ative Governance in Higher Education: a Theoretical Framework		
	\					
	TITLE			CHAIR		
	Local Governa			Greta Nași (Bocconi University, Milan, Italy)		
	Room	Papers				
	DEMS			Sustainability of Collaborative Governance Regimes: A Qualitativ		
	/		nalysis of Urban (
				s and the brokers' role in local governance networks effectiveness		
		- Wellman, Moli		logy Research: Raising the Stakes for Governance		
10:15				Coffee Break		
10:30						
10:30			PARAI	LLEL SESSIONS V		
12:00	TITLE			CHAIR		
	Network Gove	ernance (3)		Frédérique Six (Vrije University Amsterdam, The		
				Netherlands)		
	Room 6	Papers				
			- / /	onmental Governance as Complex Adaptive System: Case Study		
2016 Vietnam Marine Life Disaster						
- Palumbo - Principled Governance: the Normative Preconditions of the Networked Po						
	- Hoff, Esajas - Suriname- Insight into the dynamic performance management of the country's					
		Healthy "collabo	orative" Network	Governance		

TITLE	CHAIR
Innovation in Governance & Technology	y (2) Katherine Wellman, John Hopkins University, USA
Room Papers	
Borsellino - Ribas Hortal, Broml	berg- Towards self-determinant citizen governance: Trust-boosting Sociocra
3.0 with Blockchain	
- Spano - Blockchain ⁻	Technologies in the Public Sector: How they Will Change Public Manageme
Shahidi - Effective co	ollaborative governance: Culture the road to public sector innovation
TITLE	CHAIR
Policy coordination & implementation	Witney Afonso (University of North Carolina at Chapel Hill, US.
Room Papers	
Falcone - Afonso - Modal Equ	ity of Transportation Expenditures: The Impact of Collaborative Governance
and the Use of Earm	narked Local Sales Taxes.
- Perrone - A differen	it role of taxation. Using fiscal leverage as an incentive to foster regeneratior
common goods and	I improve the performance of public governance.
- Civitillo, Ricci - The	risk of "reject" of "managerial transplants". A literature review in public sect
	or: policy design fragmentation as a "dialogue of the deaf".
TITLE	ÇHAIR
Systems approaches to Performance Ma	anagement Hördur Haraldsson (Swedish Environmental Protection
and Governance (1)	Agency. Stockholm, Sweden)
Room Papers	
DEMS - Haraldsson, Ólafsd	lóttir - Increased tourism infrastructure in natural destinations and tourists
dynamics relations: A	A methodological qualitative system dynamic approach
	eptual Dynamic Model of Rural Development. Toward Sustainable Self
Sufficiency.	

	TITLE		CHAIR		
	Systems approaches to Performance Management and Governance (2)		Enzo Bivona (University of Palermo, Italy)		
	Room 7	Papers			
		- Wang et al - Applying Dynamic Perfo	ormance Management to Network Performance in Public		
		Emergency Management: an analysis	of the Wenchuan earthquake		
		- Bivona, Noto - Fostering Collaborati	ve Governance in Chronic Disease Management		
		programmes: a Dynamic Performance	e Management approach		
		PLENARY	SESSION		
		Implementing Colla	borative Governance		
12:10		Chair: Riccardo Mussari	(University of Siena, Italy)		
13:30	Room	12:10 - 12:30 Kinder et al- Governance	e, trust and learning: a new framework and comparative		
	Borsellino	study of hybrid public se	ctor governance.		
	12:30 - 12:50 Nabatchi, Emerson - Implementation in Collaboration Governance Reg 12:50 - 13:10 Bianchi - Collaborative Governance: from theory to practice				
	13:10 - 13:20 Questions & Answers				
		Conclusions. Elio Borgonovi (Bocconi)	University, Milan, Italy)		

Logistics

- Conference venue: **Department of Political Sciences**, Via Ugo Antonio Amico 2-4, Palermo. Open in gMaps https://goo.gl/maps/kbaeNPByzOp
- Symposium Banquet: **Hotel Piazza Borsa**, Via Cartari, 18, 90133 Palermo. Open in gMaps https://goo.gl/maps/cA2Wfp6qoCt
- Palermo Railway Main station, Piazza Giulio Cesare, 90123 Palermo PA.
 Open in gMaps https://goo.gl/maps/KSFcvrnAbGx

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